# Public Document Pack

Dear Councillor

### **EXECUTIVE - MONDAY, 7TH MARCH, 2016**

Please find attached updated the appendices related to the Financial Performance Monitoring Item Monday, 7th March, 2016 meeting of the Executive, forwarded to Members under separate cover.

### Agenda No Item

8 <u>FINANCIAL PERFORMANCE MONITORING AS AT MONTH 10 2015/16</u> (Pages 1 - 48)

Yours sincerely



# Agenda Item 8

#### **BLACKPOOL COUNCIL**

**REPORT** 

of the

#### **DIRECTOR OF RESOURCES**

to the

#### **EXECUTIVE**

#### **7TH MARCH 2016**

#### FINANCIAL PERFORMANCE MONITORING AS AT MONTH 10 2015/16

#### 1. Introduction

1.1 This report is the standard monthly financial performance monitoring report, which sets out the summary revenue budget position for the Council and its individual directorates for the first 10 months of 2015/16, i.e. the period to 31st January 2016, together with an outlook for the remainder of the year. The report is complemented with an assessment of performance to date of balances and reserves, income collection, the Council's latest Capital Programme plus statements relating to Cash Flow Summary and Balance Sheet Summary.

### 2. Report Format

- 2.1 Separate reports have been prepared for each of the Council's core areas of responsibility:
  - Appendix 3a Chief Executive
  - Appendix 3b Deputy Chief Executive
  - Appendix 3c Governance and Regulatory Services
  - Appendix 3c/d Ward Budgets
  - Appendix 3e Resources
  - Appendix 3f Places
  - Appendix 3g Strategic Leisure Assets
  - Appendix 3h Community and Environmental Services
  - Appendix 3i Adult Services
  - Appendix 3j Children's Services
  - Appendix 3k Public Health
  - Appendix 3I Budgets Outside the Cash Limit

These incorporate summary financial statements which continue to be prepared on a full accruals basis and focus on the forecast revenue outturns for 2015/16. There is an accompanying narrative to explain any areas of significant variance from budget and to highlight any areas of potential pressure along with action plans agreed with service managers to address them.

2.2 The combined effect of the directorates' financial performances is aggregated in a summary financial statement at Appendix 1 which mirrors the Council's Revenue Budget Book. This summary allows proactive month-on-month monitoring of the Council's forecast working balances to be undertaken to ensure appropriate and prudent levels are maintained. Appendix 2 highlights on a 12-month rolling basis those services which trip the designated overspending reporting threshold.

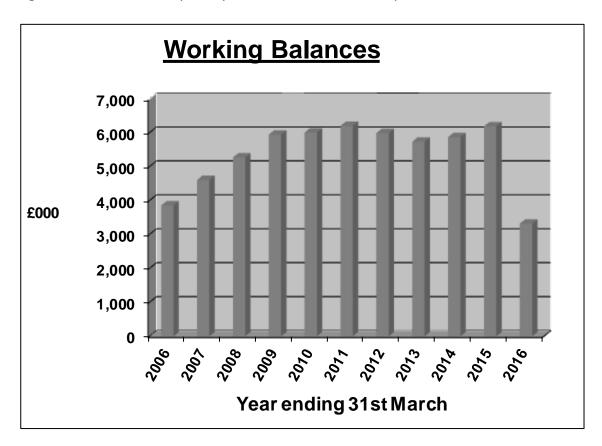
### 3. Directorates' Budget Performance

3.1 The impacts of directorates' revenue budget performance and progress in achieving planned savings fall upon the Council's working balances. The main areas accounting for the month 10 forecast overspend of £2,868k for 2015/16 are summarised below:-

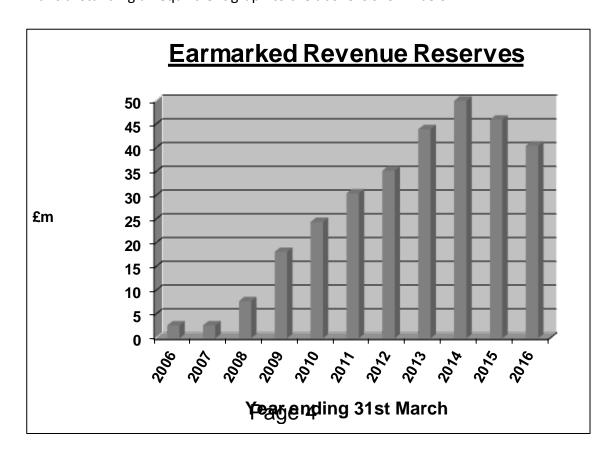
Directorate	Service	Forecast Variance £000
Children's Services	An overspend of £2,986k is forecast. Children's Social Care is forecast to overspend by £1,622k, particularly because of the high cost of Looked After Children (LAC). Whilst numbers have stabilised at around 450 for over 12 months, the overspend is due to placement mix. There is an imbalance between the reduced Education Services Grant and the commitments against it showing a £1,087k pressure which is due to both historical and in-year academy conversions. There are overspends in Local Services Support Grant of £104k, Children's Safeguarding of £145k and Lifelong Learning and Schools of £97k mitigated by savings of £69k in Early Help for Children and Families.	2,986
Public Health	An overspend of £1,207k is forecast due to the in-year reduction of grant from the Department of Health. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.	1,207
Resources	Property Services is forecasting a £553k overspend based on the current pace of property rationalisation and pressure from rental income within the Central Business District. Other pressures within the directorate are mainly due to staffing costs, but these have been mitigated by savings of £84k in Procurement and Projects and £54k in Revenues, Benefits and Transactional Services.	494
Adult Services	Adult Commissioning Placements and Care and Support are forecasting an overspend of £465k. This in-year shortfall is as a result of the delay to the review programme for commissioning. Adult Safeguarding is forecasting an overspend of £163k as a result of additional legal and staffing costs not covered by New Burdens funding. These pressures are partly offset by savings of £271k in the Commissioning and Contracts Team and £149k in Adult Social Care.  Page 2	201

that needs to be reviewed as part of a wider service review.  Waste Management has a pressure of £26k due to a decrease in income from recycling waste arising from a downturn in the recyclate market. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants with the risk being covered against the specific Waste PFI reserve. There are pressures of £52k in Leisure due to overall income pressures partly offset by the early closure of the Gateway Gym. Additionally, there are pressures in Transport of £60k due to the movement of the Shelters budget from Travel and Road Safety, Building Cleaning of £40k due to staffing costs and Travel and Road Safety of £30k due to an overspend on public transport contracts. These are partially mitigated by various other savings and pressures across the remaining services.  Governance and Regulatory Services  Governance and Regulatory Services of demand in the Coroners and Mortuary Service. This is offset by an underspend of £93k in the Democratic Governance service arising from staff savings and reduced expenditure on special events and area forums.  Deputy Chief Executive's Directorate Executive's Directorate Subgest Occessionary Fares are forecasting a pressure of £572k due to staff vacancies.  Deputy Chief Executive's Consequence service arising from staff savings and reduced expenditure on special events and area forums.  Concessionary Fares are forecasting a pressure of £572k due to increased bus patronage. Parking Services is £290k down on its income target. Treasury Management has a £1,231k favourable position due to the ongoing temporary windfall from the short-term interest rates payable to finance recent capital expenditure and a lower interest charge on the Local Government Reorganisation debt. The New Homes Bonus underspend of £1,207k and an equivalent amount is currently offset within contingencies with a further saving of £300k previously identified.  Strategic Leisure	Places	The Directorate has a pressure of £107k. Print Services is forecasting an overspend of £110k due to an income target	107
Governance and Regulatory Services  An underspend of £20k is forecast. An overspend of £73k in Registration and Bereavement Services is due to the levels of demand in the Coroners and Mortuary Service. This is offset by an underspend of £93k in the Democratic Governance service arising from staff savings and reduced expenditure on special events and area forums.  Deputy Chief Executive's Directorate  Concessionary Fares are forecasting a pressure of £572k due to staff vacancies.  Concessionary Fares are forecasting a pressure of £572k due to increased bus patronage. Parking Services is £290k down on its income target. Treasury Management has a £1,231k favourable position due to the ongoing temporary windfall from the short-term interest rates payable to finance recent capital expenditure and a lower interest charge on the Local Government Reorganisation debt. The New Homes Bonus underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus, based on the Start-Up Funding Allocation. The cost to the Council of supporting the Subsidiary Companies is forecasting an underspend of £106k due to the reducing balance payback of prudentially borrowed schemes.  Strategic Leisure Assets, Contingencies / Reserves  Strategic Leisure Assets is forecasting a £1,473k position which has increased since month 9 due to a decrease in expected Winter Gardens profits. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to	and Environmental	Waste Management has a pressure of £26k due to a decrease in income from recycling waste arising from a downturn in the recyclate market. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants with the risk being covered against the specific Waste PFI reserve. There are pressures of £52k in Leisure due to overall income pressures partly offset by the early closure of the Gateway Gym. Additionally, there are pressures in Transport of £60k due to the movement of the Shelters budget from Travel and Road Safety, Building Cleaning of £40k due to staffing costs and Travel and Road Safety of £30k due to an overspend on public transport contracts. These are partially mitigated by various other	42
Executive's Directorate divisions are forecasting an underspend of £27k due to staff vacancies.  Budgets Concessionary Fares are forecasting a pressure of £572k due to increased bus patronage. Parking Services is £290k down on its income target. Treasury Management has a £1,231k favourable position due to the ongoing temporary windfall from the short-term interest rates payable to finance recent capital expenditure and a lower interest charge on the Local Government Reorganisation debt. The New Homes Bonus underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus, based on the Start-Up Funding Allocation. The cost to the Council of supporting the Subsidiary Companies is forecasting an underspend of £106k due to the reducing balance payback of prudentially borrowed schemes.  Strategic  Leisure Assets, Contingencies / Reserves  An underspend of £1,508k is forecast. Public Health is forecasting an overspend of £1,207k and an equivalent amount is currently offset within contingencies with a further saving of £300k previously identified.  Strategic Leisure Assets is forecasting a £1,473k position which has increased since month 9 due to a decrease in expected Winter Gardens profits. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to	and Regulatory	An underspend of £20k is forecast. An overspend of £73k in Registration and Bereavement Services is due to the levels of demand in the Coroners and Mortuary Service. This is offset by an underspend of £93k in the Democratic Governance service arising from staff savings and reduced	(20)
Budgets Outside the Cash Limit  Cash Limit	Executive's	divisions are forecasting an underspend of £27k due to staff	(27)
Leisure Assets, Contingencies / Reserves  forecasting an overspend of £1,207k and an equivalent amount is currently offset within contingencies with a further saving of £300k previously identified.  Strategic Leisure Assets is forecasting a £1,473k position which has increased since month 9 due to a decrease in expected Winter Gardens profits. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to	Budgets Outside the	due to increased bus patronage. Parking Services is £290k down on its income target. Treasury Management has a £1,231k favourable position due to the ongoing temporary windfall from the short-term interest rates payable to finance recent capital expenditure and a lower interest charge on the Local Government Reorganisation debt. The New Homes Bonus underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus, based on the Start-Up Funding Allocation. The cost to the Council of supporting the Subsidiary Companies is forecasting an underspend of £106k due to the reducing balance payback of prudentially borrowed schemes.	
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3.2 The graph below shows the impact on the level of Council working balances in-year together with the last 10 years' year-end balances for comparison:



3.3 Whilst the Council maintains working balances to address any in-year volatilities, it also maintains a number of Earmarked Revenue Reserves for such longer-term commitments as future Private Finance Initiative payments and uncertainties within the new Localised Business Rate system. In order to present a complete picture of the Council's strong financial standing an equivalent graph to the above is shown below:



#### 4. Directorate Budget Savings Performance

4.1 As at 31st January 2016 72% of the 2015/16 savings target has already been delivered. The full-year forecast predicts that 89% (89% last month) will be achieved by the year-end, which takes into account anticipated pressures and savings.

#### 5. Collection Rates

#### 5.1 Council Tax

At the end of month 10 the collection rate for Council Tax was 85.3%. This compares to 86.8% at the same point in 2014/15.

In the light of the reductions in discount and the introduction of the Local Council Tax Reduction Scheme, the target collection rate is 98% over a 5-year collection period.

#### 5.2 Council Tax Reduction Scheme (CTRS)

The Council Tax Reduction Scheme was introduced on 1st April 2013. The scheme ensures that support to pensioners continues at existing levels. Working-age claimants are means tested to establish entitlement and a percentage reduction (currently 27.11%) is applied at the end of the assessment to establish the level of support provided.

At the end of month 10 the collection rate for those who have to pay Council Tax Reduction Scheme, either for the first time or in addition to a proportion of their Council Tax, is 57.6%. This compares to 60.3% at the same point in 2014/15 and is the principal cause of the overall collection rate deteriorating.

The likely impact for 2015/16 is that the underlying rate of collection of Council Tax Reduction Scheme will be lower than 2014/15 due to accumulated arrears and limits on the amount that can be recovered from Attachment of Benefits.

#### 5.3 Business Rates

Prior to 1st April 2013 Business Rate income was collected by billing authorities on behalf of central government and then redistributed among all local authorities and police authorities as part of Formula Grant. From 1<sup>st</sup> April 2013 the income relating to Blackpool is shared between central government (50%), the Council (49%) and the Fire Authority (1%). Consequential adjustments were made to the Formula Grant equivalent.

At the end of month 10 the collection rate for Business Rates was an encouraging 85.7%. This compares to 84.3% at the same point in 2014/15.

From April 2014 Business Rate payers have been entitled to elect to pay by 12 monthly instalments instead of over 10 months. This has allowed businesses more time to pay.

The audited Business Rate cumulative deficit as at 31st March 2015 is £11.3m. The Council's share of this is £5.54m (49%) and provision has been made for this.

### 6. Capital Monitoring Performance

- 6.1 All active capital schemes have been included within Appendix 4. The purpose is to present the overall position of capital spend. The schemes are shown individually where total scheme budget is greater than £500k and grouped as "other schemes" otherwise. As in previous financial years the emphasis regarding capital monitoring will be on scheme variance rather than in-year progress since many schemes cross financial years such as the major housing developments. Therefore, some degree of flexibility for the management of slippage is necessary in order to balance the overall capital programme each year to the funding allocations available.
- 6.2 As at month 10 an overall nil variance on capital schemes is anticipated. The anticipated overspend of £300k on capital schemes reported at month 9 has been met via the top slicing of the 2016/17 capital programme.

### 7. Summary Cash Flow Statement

- 7.1 As part of the reporting format for this financial year a summary cash flow statement is included at Appendix 5. This provides a comparison of the actual cash receipts and payments compared to forecast for 2015/16.
- 7.2 During the first 10 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31<sup>st</sup> March 2015 due to the early receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

### 8. Summary Balance Sheet

- 8.1 In order to provide a complete picture of the Council's financial performance, Appendix 6 provides a snapshot of the General Fund balance sheet as at the end of month 10. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors, as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payment Policy.
- 8.2 Over the 10-month period there has been an increase in Property, Plant and Equipment of £22.0m and an increase in cash and cash equivalents of £7.8m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.

#### 9. Conclusion and Recommendations

- 9.1 There has been a deterioration in the position compared to month 9 by £205k, and the Council is predicting a significant deterioration in its financial standing in comparison with Budget. Working balances are estimated to fall by £2,868k against the budgeted position over the year. This fall is in the context of the audited working balances at the start of the year of £6,188k, an erosion of 46.3%.
- 9.2 If this forecast position became the actual outturn, then in accordance with the Council's Financial Procedure Rules within its Constitution, the forecast revenue outturn 2015/16 within this report contravenes neither of the two specific conditions that excess spending does not:
  - 1. exceed 1% (i.e. £4.4m) of the authority's total gross revenue expenditure; or
  - 2. have the effect of reducing the authority's Working Balances below 50% of their normal target level (i.e. £3.0m).

In the context of £40.5m of Earmarked Revenue Reserves and with 2 months of the financial year remaining there should still be sufficient time to redress the position and service and financial plans are underway to do so.

- 9.3 In response to the financial position, the Director of Resources is holding regular meetings with individual Directors to discuss the robustness and integrity of current year budget forecasts and the plans in place to deliver an in-year breakeven position.
- 9.4 The Executive is asked:
  - i) to note the report; and
  - ii) to require the respective Directors and Director of Resources to continue to closely monitor and manage financial and operational performances, specifically Children's Services, Strategic Leisure Assets and Public Health.

Steve Thompson
Director of Resources

18th February 2016



# Revenue summary - budget, actual and forecast:

		BUDGET		EXPENDITURE		VARIANCE						
APP.	GENERAL FUND NET REQUIREMENTS	ADJUSTED CASH LIMITED BUDGET £000	EXPENDITURE APR-JAN £000	2015/16 PROJECTED SPEND £000	FORECAST OUTTURN £000	F/CAST FULL YEAR VAR. (UNDER) / OVER £000	2014/15 (UNDER)/ON SPEND B/FN					
(a)	CHIEF EXECUTIVE	553	392	161	553	-	-					
(b)	DEPUTY CHIEF EXECUTIVE'S DIRECTORATE	1,427	655	745	1,400	(27)	-					
(c)	GOVERNANCE & REGULATORY SERVICES	1,756	1,507	229	1,736	(20)	-					
. , :/d)		507	195	312	507	- '	(237)					
(e)	RESOURCES	2,733	1,906	1,321	3,227	494	-					
(f)	PLACES	6,998	2,923	4,182	7,105	107	-					
(g)	STRATEGIC LEISURE ASSETS	1,289	3,161	(399)	2,762	1,473	-					
(h)	COMMUNITY & ENVIRONMENTAL SERVICES	44,047	32,418	11,671	44,089	42	-					
3(i)	ADULT SERVICES	43,554	34,501	9,254	43,755	201	-					
(j)	CHILDREN'S SERVICES	36,397	27,510	11,873	39,383	2,986	-					
(k)	PUBLIC HEALTH	-	(3,947)	5,154	1,207	1,207	-					
3(I)	BUDGETS OUTSIDE THE CASH LIMIT	16,998	12,225	4,159	16,384	(614)	-					
	CAPITAL CHARGES	(26,669)	(22,224)	(4,445)	(26,669)	-	-					
	NET COST OF SERVICES:	129,590	91,222	44,217	135,439	5,849	(237)					
	CONTRIBUTIONS:											
	- TO / (FROM) RESERVES	(3,000)	(3,000)	(1,473)	(4,473)	(1,473)						
	-2014/15 SERVICE UNDERSPENDS	(237)	-	(237)	(237)	-						
	- REVENUE CONSEQUENCES OF CAPITAL	150	_	150	150	_						
	CONTINGENCIES	1,505	_	(3)	(3)	(1,508)						
	NW REGIONAL FLOOD DEFENCE LEVY	65	-	65	65	-						
	CONTRIBUTIONS, etc.	(1,517)	(3,000)	(1,498)	(4,498)	(2,981)						
	TOTAL NET EXPENDITURE TO BE											
	MET FROM PUBLIC FUNDS	128,073	88,222	42,719	130,941	2,868						
	ADDED TO/(TAKEN FROM) BALANCES	-	-	(2,868)	(2,868)	(2,868)						
	NET REQUIREMENT AFTER WORKING BALANCES	128,073	88,222	39,851	128,073	_						



### **Blackpool Council**

### Schedule of Service forecast annual overspendings over the last 12 months

Directorate	Service	Audit Committee Report	Feb 2015 £000	Mar 2015 £000	Apr 2015 £000	May 2015 £000	June 2015 £000	July 2015 £000	Aug 2015 £000	Sept 2015 £000	Oct 2015 £000	Nov 2015 £000	Dec 2015 £000	Jan 2016 £000
CHILDREN'S SERVICES	CHILDREN'S SOCIAL CARE	18/04/13	1,855	1,855			517	569	755	1,078	1,130	1,309	1,335	1,622
STRATEGIC LEISURE ASSETS	STRATEGIC LEISURE ASSETS						928	928	959	1,078	1,246	1,246	1,306	1,473
CHILDREN'S SERVICES	EDUCATION SERVICES GRANT		755	755			1,085	1,085	1,085	1,085	1,085	1,086	1,087	1,087
RESOURCES	PROPERTY SERVICES (Incl. INVESTMENT POR	RTFOLIO)	217	217			753	749	661	717	682	668	547	553
ADULT SERVICES	CARE & SUPPORT						388	381		435	410	395	401	552
PUBLIC HEALTH	CHILDREN (0-19) - NCMP MANDATED										451	479	479	479
PUBLIC HEALTH	SEXUAL HEALTH SERVICES - MANDATED										378	378	378	378
PUBLIC HEALTH	SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	)									350	350	350	350
ADULT SERVICES	ADULT SAFEGUARDING							115	126	119	119	140	146	163
CHILDREN'S SERVICES	CHILDRENS SAFEGUARDING						103	99	98	110	116	117	155	145
PLACES	VISITOR SERVICES												101	110
CHILDREN'S SERVICES	LOCAL SERVICES SUPPORT GRANT						104	104	104	104	104	104	104	104
CHILDREN'S SERVICES	LIFELONG LEARNING & SCHOOLS									75	128	133	91	97
ADULT SERVICES	ADULT COMMISSIONING PLACEMENTS		1,032	1,032			767	629	634	209				-
COMMUNITY & ENVIRONMENTAL SERVICES			294	294			144	155	149	161	167			-
COMMUNITY & ENVIRONMENTAL SERVICES			373	373										-
	LEISURE FACILITIES & SPORT DEVELOPMENT									148	148	96		-
GOVERNANCE & REGULATORY SERVICES	REGISTRATION AND BEREAVEMENT SERVICE	ES												-
COMMUNITY & ENVIRONMENTAL SERVICES	TRANSPORT											81		-
<del>-</del>	Out Tatal		4.500	4.500			4 700	4.04.4	4 574	F 040	0.544	0.500	0.400	7.440
<u>→</u>	Sub Total		4,526	4,526	-	-	4,789	4,814	4,571	5,319	6,514	6,582	6,480	7,113
=	Transfer to Earmarked Reserves (note 3)		_	_	_	_	(928)	(928)	(959)	(1,078)	(1,246)	(1,246)	(1,306)	(1,473)
							(020)	(020)	(000)	(1,070)	(1,210)	(1,210)	(1,000)	(1,1.0)
	Other General Fund (under) / overspends		(2,941)	(2,941)	-	-	(395)	(414)	(445)	(679)	(2,012)	(1,928)	(2,511)	(2,772)
	Total		1,585	1,585	-	-	3,466	3,472	3,167	3,562	3,256	3,408	2,663	2,868

#### Notes:

- 1. The Executive of 11th February 2004 approved a process whereby services which trip a ceiling for overspending against budget of £75,000 or 1.5% of net budget where the controllable budget exceeds £5m are required to be highlighted within this monthly budgetary control report. They are required to develop and submit a recovery plan over a period not exceeding 3 years which is to be approved by the respective Portfolio Holder. The services tripping this threshold are listed above together with their respective financial performance over a 12-month rolling basis for comparison of progress being made.
- 2. The Strategic Leisure Assets overspend reflects the in-year position.
- 3. In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

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# **Blackpool Council - Chief Executive**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
CHIEF EXECUTIVE						
NET EXPENDITURE						
CHIEF EXECUTIVE	553	392	161	553	-	-
TOTALS	553	392	161	553	-	-

### **Commentary on the key issues:**

### **Directorate Summary**

The Revenue summary (above) lists the outturn projection for the service against its respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year.

The Directorate is forecasting a breakeven position for 2015/16.

**Budget Holder – Mr N Jack, Chief Executive** 



# **Blackpool Council – Deputy Chief Executive's Directorate**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
DEPUTY CHIEF EXECUTIVE'S						
DIRECTORATE						
NET EXPENDITURE						
HUMAN RESOURCES,	(92)	(298)	179	(119)	(27)	-
COMMUNICATION & ENGAGEMENT	(- /	( /		, -,	,	
BUSINESS SUPPORT & RESOURCES	1,328	1,370	(42)	1,328	-	-
ІСТ	191	(417)	608	191	-	-
TOTALS	1,427	655	745	1,400	(27)	-

### Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the outturn projection for each individual service within the Deputy Chief Executive's Directorate against their respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

#### **Human Resources, Communication and Engagement**

The Human Resources, Communication and Engagement divisions are forecasting an underspend of £27k for the year due to vacancy savings across various teams, partly offset by a reduction in Service Level Agreement (SLA) income across HR and payroll services. The service is forecast to meet its savings requirement in 2015/16.

#### **Business Support and Resources**

The Business Support and Resources division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

### **Information and Communication Technology**

The Information and Communication Technology division is forecasting a breakeven position for the year. The service is forecast to meet its savings requirement in 2015/16.

### Budget Holder - Mrs C McKeogh, Deputy Chief Executive - Deputy Chief Executive's Directorate



# **Blackpool Council – Governance and Regulatory Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
GOVERNANCE & REGULATORY SERVICES						
NET EXPENDITURE						
DEMOCRATIC GOVERNANCE	2,482	2,044	345	2,389	(93)	-
LICENSING	(376)	(346)	(30)	(376)	-	-
REGISTRATION AND BEREAVEMENT SERVICES	(350)	(191)	(86)	(277)	73	-
GOVERNANCE & REGULATORY SERVICES	1,756	1,507	229	1,736	(20)	-
WARDS	507	195	312	507	-	(237)
TOTALS	2,263	1,702	541	2,243	(20)	(237)

### Commentary on the key issues:

#### **Directorate Summary - basis**

• The Revenue summary (above) lists the outturn projection for each individual service within Governance and Regulatory Services against their respective, currently approved, revenue budget. The adjusted budget for 2015/16 includes the 2014/15 underspend carried forward. Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the head of service.

### **Governance and Regulatory Services**

- The Democratic Governance service is forecasting an underspend of £93k for 2015/16 due to in-year staffing savings, and reduced expenditure on special events and area forums.
- The Licensing Service is forecasting a break even position for 2015/16. An anticipated shortfall against income targets is offset by vacancy savings and savings on Supplies and Services budgets.
- Following remedial works at Carleton Crematorium in 2014, the three cremators are now fully operational and it is anticipated that income targets in 2015/16, whilst challenging, will be achieved. However, some pressures are forecast in the Coroners and Mortuary service due to the levels of demand and this is leading to a forecast overspend across the Registration and Bereavement service of £73k for 2015/16.
- Ward budgets are expected to break even in 2015/16.

Budget Holder - Mr M Towers, Director of Governance and Regulatory Services.



### Blackpool Council Ward Budgets 2015/2016 Month 10

#### Wards

Ward	Councillors	Total No. of Requisitions Submitted	No. of Requisitions Approved	No. Awaiting Approval	Total No. of Requisitions Completed	Total 2015-16 Budget	Budget Committed to <u>Approved</u> Schemes	Remaining 2015-16 Budget
Anchorsholme Ward BC1001	Cllr. Galley Cllr. Williams	4	4	0	4	£17,216.71	£4,189.00	£13,027.71
Bispham Ward	Clir. Clapham	4	-	<u> </u>		217,210.71	24,109.00	113,027.71
BC1002	Clir. C Maycock	0	0	0	0	£15,000.00	£9,886.06	£5,113.94
Bloomfield Ward	Cllr. Cain					213,000.00	23,000.00	25,115.54
BC1003	J	8	8	0	8	£30,538.68	£28,841.14	£1,697.54
Brunswick Ward	Cllr. Blackburn	-	_			201,000.00	,	21,000.00
BC1004	Cllr. G Coleman	0	0	0	0	£15,982.55	£2,000.00	£13,982.55
Claremont Ward	Clir. I Taylor							
BC1005	Cllr. L Williams	5	5	0	5	£40,428.95	£36,034.81	£4,394.14
Clifton Ward	Cllr. Hutton							
BC1006	Clir. L Taylor	3	3	0	3	£16,484.39	£5,320.00	£11,164.39
Greenlands Ward	Cllr. Ryan							
BC1007	Cllr. Wright	8	8	0	8	£20,148.24	£7,129.43	£13,018.81
Hawes Side Ward BC1008	Clir. D Coleman	0	0		0	C4E 000 00	0000.00	044 000 00
Highfield Ward	Cllr. Critchley Cllr. Mrs Henderson MBE	U	U	0	0	£15,000.00	£200.00	£14,800.00
BC1009	Clir. Hunter	5	5	0	5	£36,939.18	£26,025.41	£10,913.77
Ingthorpe Ward	Clir. Cross	3	3	<u> </u>	3	230,939.10	220,025.41	£10,913.77
BC1010	Clir. Rowson	6	6	0	6	£37,266.09	£22,266.00	£15,000.09
Layton Ward	Clir. Mrs Benson	, and the second	Ů	•	•	201,200.00	LLL,L00.00	210,000.00
BC1011	Cllr. M Mitchell	4	4	0	4	£18,302.70	£14,217.70	£4,085.00
Marton Ward	Cllr. Singleton							,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,
BC1012	Cllr. Elmes	4	4	0	4	£27,848.07	£12,876.78	£14,971.29
Norbreck Ward	Clir. Callow							
BC1013	Clir. Mrs Callow	3	3	0	3	£36,346.50	£30,768.84	£5,577.66
Park Ward	Clir. Campbell							
BC1014	Cllr. Kirkland	1	1	0	1	£19,389.79	£6,646.11	£12,743.68
Squires Gate Ward	Clir. Cox							
BC1015	Cllr. Humphreys	1	1	0	1	£15,178.91	£3,270.00	£11,908.91
Stanley Ward	Cllr. Roberts	_	_	_	_			
BC1016 Talbot Ward	Cllr. Stansfield	7	7	0	7	£30,690.00	£17,454.00	£13,236.00
BC1017	Cllr. I Coleman Cllr. Smith	10	10	0	10	£32,592.78	£18,035.00	£14,557.78
Tyldesley Ward	Clir. Collett	10	10	U	10	132,392.70	110,033.00	114,007.70
BC1018	Clir. Matthews	3	3	0	3	£22,655.22	£8,483.56	£14,171.66
Victoria Ward	Clir. Jackson	•	•	•		LLL,000.LL	20,400.00	214,171.00
BC1019	Clir. Owen	4	4	0	4	£27,301.05	£17,714.39	£9,586.66
Warbreck Ward	Clir. Brown		•		•	221,001.00	2.1,1.1.00	20,000.00
BC1020	Clir. Scott	4	4	0	4	£21,337.87	£17,173.80	£4,164.07
Waterloo Ward	Cllr. O'Hara					,	•	
BC1021	Cllr. Robertson BEM	5	5	0	5	£29,293.52	£24,913.52	£4,380.00
	Ward Totals	85	85	0	85	£525,941.20	£313,445.55	£212,495.65
	Unallocated Budget	-	-	-	-	£26,478.60	£0.00	£26,478.60
	Income Budget	-	-	-	-	-£45,000.00	£0.00	-£45,000.00
	Area Ward Totals	85	85	0	85	£507,419.80	£313,445.55	£193,974.25



## **Blackpool Council - Resources**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
RESOURCES						
NET EXPENDITURE						
PROCUREMENT & PROJECTS	26	(142)	84	(58)	(84)	-
REVENUES, BENEFITS & TRANSACTIONAL SERVICES	252	(582)	780	198	(54)	-
CORPORATE LEGAL SERVICES	(447)	(454)	29	(425)	22	-
CUSTOMER FIRST	(37)	(67)	40	(27)	10	-
ACCOUNTANCY	(56)	141	(153)	(12)	44	-
RISK SERVICES	73	(43)	119	76	3	-
PROPERTY SERVICES (Incl. INVESTMENT PORTFOLIO)	2,922	3,053	422	3,475	553	-
TOTALS	2,733	1,906	1,321	3,227	494	-

#### Commentary on the key issues:

### **Directorate Summary - basis**

The Revenue summary (above) lists the outturn projection for each individual service within Resources
against their respective, currently approved, revenue budget. Forecast outturns are based upon actual
financial performance for the first 10 months of 2015/16 together with predictions of performance,
anticipated pressures and efficiencies in the remainder of the financial year, all of which have been
agreed with each head of service.

#### **Procurement and Projects**

• The favourable variance of £84k is due to an over achievement against current and prior years Priority Led Budgeting targets in respect of staff savings and additional income.

#### **Revenues, Benefits and Transactional Services**

The service is forecast to meet its savings requirement in 2015/16. Additional income has been received from the Department for Work and Pensions (DWP) and Department for Communities and Local Government (DCLG) for welfare reform, Universal Credit and the Council Tax Reduction Scheme (CTRS). This income is to provide the funding to assist Councils in their statutory duty to administer and process extra Housing Benefit/Council Tax Benefit (HB/CTB) workload during the economic downturn, implementation of welfare reforms and implementation of the Council Tax Reduction Scheme.

This funding will be used in part for software changes, process changes, additional staff and equipment due to the increased caseload. The head of service is managing this extra workload by using existing employees and overtime with some filling of posts on a temporary basis.

• The Local Discretionary Support Scheme is forecast to break even in-year.

### **Corporate Legal Services**

• Corporate Legal Services is forecasting a £22k overspend for 2015/16 as a result of staffing and printing cost pressures, additional income is being targeted which may partially offset these costs.

#### **Customer First**

• Customer First is forecasting a £10k pressure in 2015/16. The majority of this pressure falls within the staffing budget due to the need to keep as many staff as possible answering the phones and the extra duties involved in staffing the reception at Bickerstaffe House.

### **Accountancy**

• Accountancy is forecasting a £44k pressure mainly due to a one-off staffing cost.

#### **Property Services (incl. Investment Portfolio)**

• Property Services is forecasting an overspend of £553k. This projection is based on the current pace of property rationalisation. There is also a forecast pressure from rental income within the Central Business District, however, negotiations are being progressed with interested parties.

### Summary of the revenue forecast

After 10 months of the financial year, Resources is forecasting a £494k overspend. The Directorate continues to operate on the basis of not filling staff vacancies other than in exceptional circumstances.

**Budget Holder - Mr S Thompson, Director of Resources.** 

# **Blackpool Council - Places**

#### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
PLACES						
NET EXPENDITURE						
CULTURAL SERVICES	1,782	871	911	1,782	-	-
ECONOMIC DEVELOPMENT	645	(883)	1,528	645	-	-
HOUSING, PLANNING & TRANSPORT	297	(38)	332	294	(3)	-
VISITOR SERVICES	4,274	2,973	1,411	4,384	110	-
TOTALS	6,998	2,923	4,182	7,105	107	-

#### Commentary on the key issues:

### **Directorate Summary**

The Revenue summary (above) lists the outturn projection for each individual service within the
Places Directorate against their respective, currently approved, revenue budget. The forecast
outturn of £107k overspend is based upon actual financial performance for the first 10 months of
2015/16 together with predictions of performance, anticipated pressures and efficiencies in the
remainder of the financial year, all of which have been agreed with each head of service.

### **Housing, Planning and Transport**

A small saving is now expected in this area.

### **Visitor Services**

• This service is expecting a £110k overspend by the year-end due to an income target in Print Services that needs to be reviewed as part of a wider review of how the service is used corporately. This has increased from month 9 due to a revision of the income expectation.

### Budget Holder - Mr A Cavill, Director of Place



# **Blackpool Council – Strategic Leisure Assets**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
STRATEGIC LEISURE ASSETS						
NET EXPENDITURE						
STRATEGIC LEISURE ASSETS	1,289	3,161	(399)	2,762	1,473	-
TOTALS	1,289	3,161	(399)	2,762	1,473	-

### **Commentary on the key issues:**

### **Directorate Summary - basis**

 The Revenue summary (above) lists the outturn projection for the Service against its respective, currently approved, revenue budget. The forecast outturn is based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the Head of Service.

### **Key Issues**

The Leisure Asset portfolio financial position is £1,473k which has increased since month 9. This is due to a decrease in expected Winter Gardens profits.

In accordance with the original decision for this programme by the Executive on 7th February 2011, the projected overspend on Strategic Leisure Assets will be carried forward and transferred to Earmarked Reserves.

### Budget Holder – Mr A Cavill, Director of Place



# **Blackpool Council – Community and Environmental Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
COMMUNITY & ENVIRONMENTAL SERVICES						
NET EXPENDITURE						
BUILDING CLEANING	(116)	277	(353)	(76)	40	
CONVENIENCES	926	776	153	929	3	
HIGHWAYS	14,119	11,987	2,124	14,111	(8)	
TRANSPORT	457	(329)	846	517	60	
STREET LIGHT PFI & COASTAL PARTNERSHIP	4,572	3,348	1,226	4,574	2	
ENFORCEMENT AND QUALITY STANDARDS	95	(635)	728	93	(2)	
CVMU	(6)	61	(67)	(6)	-	
INTEGRATED TRANSPORT SERVICES	167	(402)	569	167	-	
TRAVEL AND ROAD SAFETY	271	243	58	301	30	
WASTE MANAGEMENT	15,313	10,989	4,350	15,339	26	
STREET CLEANSING AND LEAF	2,989	2,019	942	2,961	(28)	
PARKS	1,742	1,116	616	1,732	(10)	
CATERING SERVICES	331	(251)	501	250	(81)	
LEISURE FACILITIES & SPORT DEVELOPMENT	1,964	1,869	147	2,016	52	
BUSINESS SERVICES	1,223	1,350	(169)	1,181	(42)	
TOTALS	44,047	32,418	11,671	44,089	42	-

### Commentary on the key issues:

#### **Community and Environmental Services - Directorate Summary**

The Revenue summary (above) lists the outturn projection for each individual service within Community and Environmental Services against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with each head of service.

Waste Management has a net pressure of £26k which is due to pressures at the Household Waste Recycling Centre (HWRC) because of a decrease in the level of income forecast from recycling waste which is due to a downturn in the recyclate markets. The £856k PFI Grant is no longer available and is being considered along with Lancashire County Council in the review of the operation of the recycling plants, with the risk being covered against the specific Waste PFI reserve.

Transport has a pressure of £60k due to the Shelters. Travel and Road Safety has a pressure of £30k due to an overspend on public transport contracts.

The pressure on Leisure is £52k due to overall income pressures partly offset by the early closure of the Gateway Gym.

Building Cleaning is showing a pressure of £40k due to increased staffing costs. The service is looking to make efficiencies and will review income levels as part of the 2016/17 Service Level Agreement (SLA).

Catering has an under spend of £81k due to efficiencies on staffing and provisions.

Other services have savings and pressures that net off to a total saving of £85k. This includes efficiencies in Business Services of £42k.

### Conclusion – Community and Environmental Services financial position

As at the end of month 10 the Community and Environmental Services Directorate is forecasting an overall overspend of £42k for the financial year to March 2016 as detailed above. The pressure due to the loss of the Waste PFI grant has been offset against reserves.

Budget Holder - Mr J Blackledge, Director of Community and Environmental Services

# **Blackpool Council - Adult Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		VARIANCE			
		2014/15				
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET		L		(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
ADULT SERVICES						
NET EXPENDITURE						
ADULT SOCIAL CARE	4,112	5,421	(1,458)	3,963	(149)	_
CARE & SUPPORT	6,656	7,624	(416)	7,208	552	_
COMMISSIONING & CONTRACTS TEAM	1,402	892	239	1,131	(271)	-
ADULT COMMISSIONING PLACEMENTS	29,422	19,988	9,347	29,335	(87)	-
ADULT SAFEGUARDING	421	159	425	584	163	-
BUSINESS SUPPORT & RESOURCES	1,541	417	1,117	1,534	(7)	-
TOTALS	43,554	34,501	9,254	43,755	201	-

#### Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual service within
the Adult Services Directorate against their respective, currently approved, revenue budget. The
forecast outturn is based upon actual financial performance for the first 10 months of 2015/16
together with predictions of performance, anticipated pressures and efficiencies in the remainder
of the financial year, all of which have been agreed with each head of service.

### Adult Commissioning Placements (Social Care Packages) and Care and Support

- Whilst there still remains an issue with a historical Priority Led Budgeting (PLB) commissioning
  placements savings target, one-off funding has again been identified to offset this in this financial
  year. Significant progress has also been made against the challenging £4.7m 2015/16 PLB savings
  target, which will see the full amount realised in 2016/17. Inevitably, there is forecast to be a
  shortfall in-year as a result of the delay to the review programme for commissioning.
- It should be noted that the forecast outturn within the Adults Commissioning Placements Division
  is based on trend analysis using invoiced amounts drawn from the financial ledger. Frameworki is
  currently being implemented and will incorporate financial data in phase 2 of the development
  which should provide improved forecasting in the future.

#### **Adult Safeguarding**

• Following Deprivation of Liberty (DoLs) case law this Division is forecasting a £163k overspend as a result of additional legal and staffing costs not covered by New Burdens Funding.

### **Summary of the Adult Services financial position**

As at the end of January 2016 the Adult Services Directorate is forecasting an overall overspend of £201k for the financial year to March 2016.

#### **Budget Holder – K Smith, Director of Adult Services**



# **Blackpool Council - Children's Services**

### Revenue summary - budget, actual and forecast:

	BUDGET		VARIANCE			
		2014/15				
FUNCTIONS OF THE SERVICE	ADJUSTED CASH LIMITED BUDGET	EXPENDITURE APR - JAN	PROJECTED SPEND	FORECAST OUTTURN	F/CAST FULL YEAR VAR. (UNDER) / OVER	(UNDER)/OVER SPEND B/FWD
	£000	£000	£000	£000	£000	£000
CHILDREN'S SERVICES						
NET EXPENDITURE						
LOCAL SCHOOLS BUDGET - ISB	26,741	23,226	3,595	26,821	80	-
LOCAL SCHOOLS BUDGET - NON DELEGATED	441	193	246	439	(2)	-
LIFELONG LEARNING & SCHOOLS	21,886	16,479	5,728	22,207	321	-
EARLY HELP FOR CHILDREN AND FAMILIES	298	229	64	293	(5)	-
CHILDREN'S SOCIAL CARE	116	96	20	116	-	-
DEDICATED SCHOOL GRANT	(50,482)	(42,877)	(7,605)	(50,482)	-	-
CARRY FORWARD OF DSG	-	-	(394)	(394)	(394)	-
TOTAL DSG FUNDED SERVICES	(1,000)	(2,654)	1,654	(1,000)	-	-
CHILDRENS SERVICES DEPRECIATION	3,531	2,943	588	3,531	-	-
LIFELONG LEARNING & SCHOOLS	4,341	2,350	2,088	4,438	97	-
EARLY HELP FOR CHILDREN AND FAMILIES	4,190	2,153	1,968	4,121	(69)	-
CHILDREN'S SOCIAL CARE	26,348	22,513	5,457	27,970	1,622	-
CHILDRENS SAFEGUARDING	1,155	933	367	1,300	145	-
LOCAL SERVICES SUPPORT GRANT	(118)	-	(14)	(14)	104	-
EDUCATION SERVICES GRANT	(2,050)	(728)	(235)	(963)	1,087	-
TOTAL COUNCIL FUNDED SERVICES	37,397	30,164	10,219	40,383	2,986	-
TOTAL CHILDREN'S SERVICES	36,397	27,510	11,873	39,383	2,986	-

#### Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual service within
the Children's Services Directorate against their respective, currently approved, revenue budget.
Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16
together with predictions of performance, anticipated pressures and efficiencies in the remainder
of the financial year, all of which have been agreed with each head of service.

#### **Dedicated Schools Grant Funded Services**

The Dedicated Schools Grant (DSG) is the funding stream that supports the Schools Budget, which
includes amounts that are devolved through the Individual School Budget, together with centrallyretained pupil-related services as listed in the revenue summary. Any under or overspends against
services funded by the DSG will be carried forward to 2016/17 and, in the case of overspends,
become the first call on the grant in that year.

#### **Lifelong Learning and Schools**

 A Priority Led Budgeting (PLB) savings target of £400k was applied to the Skills, Education and Employment division in 2015/16, to be achieved through a review of synergies between the Positive Steps and Connexions services. The review was carried out and no savings identified, however, it is anticipated that the majority of the target will be achieved this year through the

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maximisation of external income sources (some of which are one-offs) across the whole of Lifelong Learning and Schools.

Due to an increase in the number of children attending Special Schools in the town, there is a forecast overspend on the Special Educational Needs Transport budget of £153k.

### **Early Help for Children and Families**

Significant progress has been made against the challenging £1.4m 2015/16 PLB savings target that
was applied to the Early Help division. Several service reviews, including an assessment of the
nursery provision in the authority's children's centres, have been completed. One-off funding has
been identified to offset shortfalls in full-year effect savings in the current year, and the savings
look close to being realised in full from 2016/17.

### **Children's Social Care**

• The Children's Social Care division is forecasting an overspend of £1.622m due to the high cost of Looked After Children (LAC). Whilst numbers have stabilised at around 450 for over 12 months, the overspend is as a result of placement mix as highlighted in the graphs on the following pages. The variation in unit costs is significant with an average residential placement equivalent in cost to twelve internal fostering placements and the most expensive placement equal to twenty. Maximising less costly placements is, therefore, a key element of the recovery plan, and to this end placements are reviewed at a fortnightly panel.

### **Children's Safeguarding**

• Child Protection cases have recently reached very high levels, and the forecast overspend shown reflects ongoing pressures on the staffing budget.

### **Local Services Support Grant**

• A shortfall in grant of £104k is forecast relating to a cut in the Department for Education Extended Rights to Free Travel element from £118k to £14k in 2015/16.

#### **Education Services Grant**

From April 2013, the education functions provided by local authorities have been funded from the
Education Services Grant (ESG). The Council receives £87 per pupil in relation to the pupils in
schools maintained by the authority plus £15 for each pupil in all schools and academies in respect
of responsibilities retained for every pupil within our boundary. A shortfall in grant of £1.087m is
included in the forecast overspend, relating to the anticipated loss of funding due to both historical
and in-year academy conversions.

#### Summary of the Children's Services financial position

As at the end of January 2016 the Children's Services Directorate is forecasting an overspend of £2.986m for the financial year to March 2016.

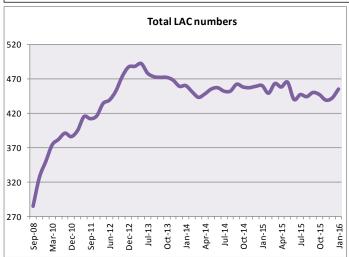
Budget Holder - Mrs D Curtis, Director of Children's Services

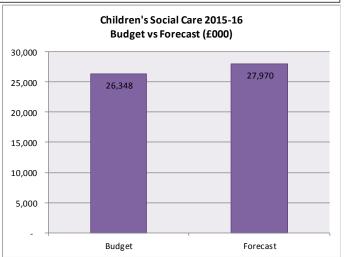
#### **Children's Social Care Trends**

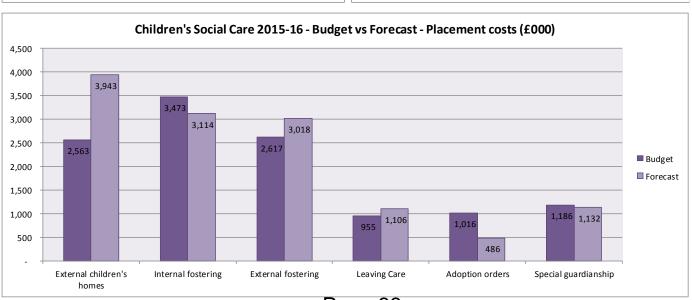
		External Placements Fostering Residential					Total			Internal Fostering			Total LAC Numbers
Date	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	FTE	£000's	£ per placement	No.
Dec-08	8.67	411	47,453	27.50	2,624	95,423	36.17	3,035	83,926	no data	no data	no data	285
Mar-09	8.77	403	45,979	28.07	2,772	98,747	36.84	3,175	86,186	208.91	2,510	12,015	323
Jul-09	12.10	466	38,549	40.85	4,290	105,007	52.96	4,757	89,820	no data	no data	no data	334
Mar-10	13.35	513	38,445	39.02	4,295	110,083	52.37	4,809	91,824	263.88	2,889	10,946	374
Jun-10	20.43	765	37,428	34.20	3,473	101,534	54.63	4,237	77,563	304.83	3,357	11,012	382
Mar-11	22.69	860	37,912	36.73	3,536	96,272	59.42	4,396	73,983	303.23	3,329	10,977	395
Jun-11	29.54	1,108	37,508	33.62	3,430	102,023	63.16	4,538	71,849	303.23	3,329	10,977	395
Sep-11	30.35	1,129	37,191	33.90	3,457	101,982	64.25	4,586	71,376	316.95	3,527	11,128	412
Dec-11	31.91	1,184	37,118	35.16	3,580	101,808	67.07	4,764	71,031	312.85	3,496	11,175	416
Mar-12	32.68	1,223	37,424	34.27	3,488	101,780	66.95	4,711	70,366	315.07	3,507	11,131	434
Jun-12	49.27	1,816	36,858	36.47	3,710	101,727	85.07	5,526	64,958	296.18	3,480	11,750	439
Sep-12	53.37	1,903	35,657	36.70	4,264	116,185	90.07	6,167	68,469	290.42	3,345	11,518	452
Dec-12	55.80	1,987	35,611	38.08	4,498	118,121	93.88	6,485	69,080	290.55	3,372	11,606	487
Mar-13	57.36	2,028	35,355	38.89	4,645	119,447	96.25	6,673	69,330	291.27	3,377	11,594	488
Jun-13	71.93	2,604	36,202	30.01	3,349	111,596	101.94	5,953	58,400	298.00	3,542	11,887	492
Sep-13	70.51	2,515	35,667	29.05	3,240	111,523	99.56	5,754	57,801	293.58	3,496	11,908	472
Dec-13	68.22	2,494	36,560	29.02	3,398	117,073	97.24	5,892	60,592	292.11	3,455	11,828	459
Mar-14	72.82	2,480	34,058	29.76	3,525	118,473	102.57	6,005	58,547	295.49	3,474	11,757	443
Jun-14	70.35	2,527	35,928	24.74	2,537	102,561	95.09	5,065	53,265	266.65	3,422	12,833	457
Sep-14	69.41	2,614	37,655	23.09	2,799	121,210	92.50	5,412	58,513	258.39	3,248	12,570	462
Dec-14	68.73	2,664	38,760	23.09	2,870	124,281	91.83	5,534	60,268	265.56	3,313	12,474	459
Mar-15	71.13	2,856	40,155	23.23	2,993	128,868	94.36	5,850	61,992	262.93	3,253	12,374	463
Jun-15	71.30	2,896	40,625	22.02	3,254	147,777	93.32	6,150	65,909	250.74	3,144	12,541	440
Sep-15	71.48	2,862	40,040	26.39	3,772	142,934	97.87	6,634	67,785	251.13	3,151	12,549	450
Dec-15	71.41	2,945	41,243	26.60	3,862	145,196	98.00	6,807	69,455	250.66	3,115	12,428	442
Jan-16	72.56	3,018	41,592	27.13	3,943	145,353	99.69	6,961	69,827	248.55	3,114	12,531	455
									l l			l .	

Note:

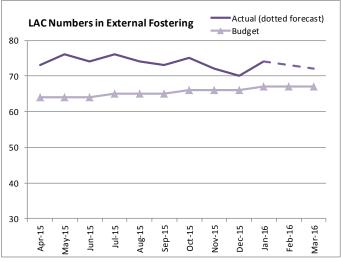
The variance between the current total number of Looked After Children (455) and the total internal fostering and external placement numbers (348) is children with care orders, adoption placements etc. They are still classed as LAC but do not incur any commissioned costs.

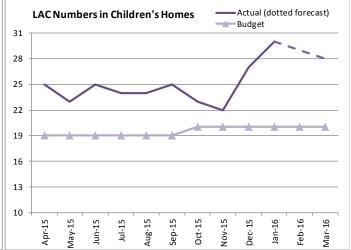


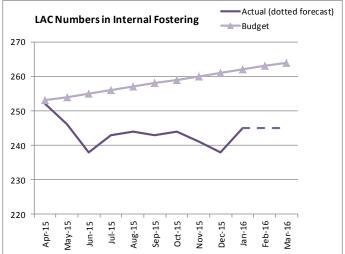


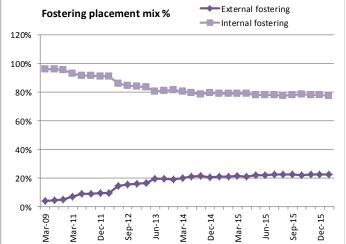


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# **Blackpool Council – Public Health**

## Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16		•	2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
PUBLIC HEALTH						
NET EXPENDITURE						
MANAGEMENT AND OVERHEADS	1,775	1,432	343	1,775	-	-
NHS HEALTH CHECKS - MANDATED	282	174	108	282	-	-
CHILDREN (0-19) - NCMP MANDATED	2,665	1,969	1,175	3,144	479	-
HEALTH PROTECTION - MANDATED	22	22	-	22	-	-
TOBACCO CONTROL	607	436	171	607	-	-
MENTAL HEALTH AND WELLBEING	966	337	629	966	-	-
SEXUAL HEALTH SERVICES - MANDATED	2,568	1,822	1,124	2,946	378	-
FALLS PREVENTION / ACCIDENTS	112	109	3	112	-	-
SUBSTANCE MISUSE (DRUGS AND ALCOHOL)	4,275	3,317	1,308	4,625	350	-
HEALTHY WEIGHT/WEIGHT MANAGEMENT	514	321	193	514	-	-
OTHER PUBLIC HEALTH SERVICES	244	144	100	244	-	-
MISCELLANEOUS PUBLIC HEALTH SERVICES	4,260	4,260	-	4,260	-	-
GRANT	(18,290)	(18,290)	-	(18,290)	-	-
TOTALS	-	(3,947)	5,154	1,207	1,207	-

#### Commentary on the key issues:

#### **Directorate Summary – basis**

The Revenue summary (above) lists the latest outturn projection for each individual scheme against their respective, currently approved, revenue budget. Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16 together with predictions of performance, anticipated pressures and efficiencies in the remainder of the financial year, all of which have been agreed with the services leads.

#### **Public Health Grant**

The Public Health Grant is a central government grant which is ring-fenced until March 2016 after which the grant will be based on a national formula. Following on from the Department of Health public consultation on the in-year cut to the Public Health grant, this has resulted in a 6.2% cut for all Local Authorities, reducing the grant by £1.207m from £19.497m to £18.29m.

The grant conditions require quarterly financial reporting of spend against a prescribed set of headings and spend of the grant must link explicitly to the Health and Wellbeing Strategy, Public Health Outcomes Framework and Joint Strategic Needs Assessment.

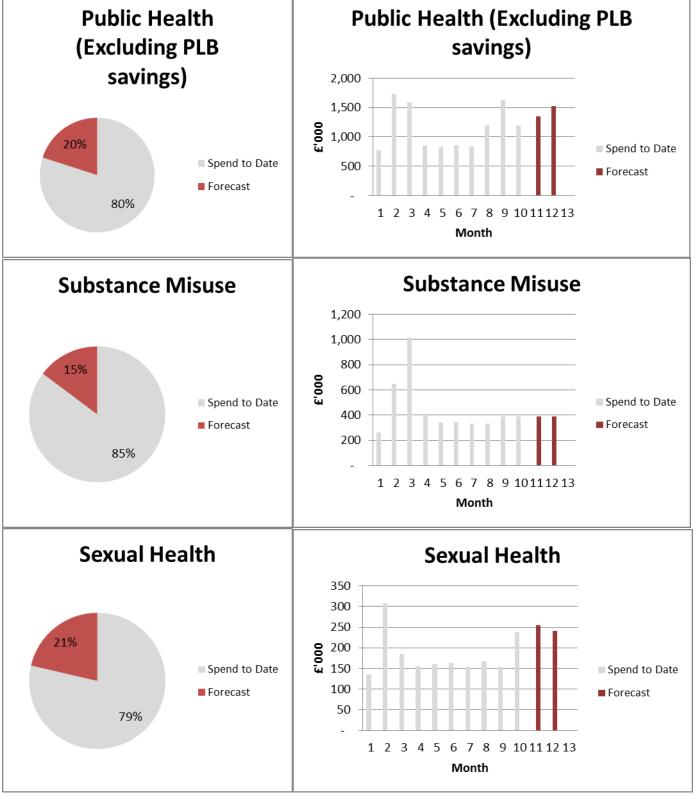
#### Payment by Results (PbR)/ Activity-based Commissioning

A number of Public Health schemes' payments are linked to activity. The aim of Payment by Results (PbR) is to provide a transparent, rules-based system for payment. It rewards outputs, outcomes and supports patient choice and diversity. Payment will be linked to activity. This does, however, raise a number of challenges when determining accurate budgetary spend/forecast spend.

# **Summary of the Public Health Directorate financial position**

As at the end of January 2016, the Public Health Directorate is forecasting an overspend of £1.207m against a grant total of £18.29m, due to the in-year grant cut from the Department of Health for the financial year to March 2016.

#### Budget Holder - Dr Arif Rajpura, Director of Public Health



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# Blackpool Council - Budgets Outside the Cash Limit

#### Revenue summary - budget, actual and forecast:

	BUDGET		EXPENDITURE		VARIANCE	
			2015/16			2014/15
FUNCTIONS OF THE SERVICE	ADJUSTED	EXPENDITURE	PROJECTED	FORECAST	F/CAST FULL	(UNDER)/OVER
	CASH LIMITED	APR-JAN	SPEND	OUTTURN	YEAR VAR.	SPEND B/FWD
	BUDGET				(UNDER) / OVER	
	£000	£000	£000	£000	£000	£000
BUDGETS OUTSIDE THE CASH LIMIT						
NET EXPENDITURE						
TREASURY MANAGEMENT	14,046	10,679	2,136	12,815	(1,231)	-
PARKING	(3,640)	(3,299)	(51)	(3,350)	290	-
CORPORATE SUBSCRIPTIONS	193	81	112	193	-	-
HOUSING BENEFITS	1,653	1,389	270	1,659	6	-
COUNCIL TAX & NNDR COST OF						
COLLECTION	349	289	57	346	(3)	-
SUBSIDIARY COMPANIES	(792)	(236)	(662)	(898)	(106)	-
CONCESSIONARY FARES	3,850	2,626	1,796	4,422	572	-
LAND CHARGES	(42)	(73)	31	(42)	-	-
PREVIOUS YEARS' PENSION LIABILITY	2,821	2,351	470	2,821	-	-
NEW HOMES BONUS	(1,440)	(1,582)	-	(1,582)	(142)	-
TOTALS	16,998	12,225	4,159	16,384	(614)	-

#### **Commentary on the key issues:**

#### **Directorate Summary - basis**

The Revenue summary (above) lists the latest outturn projection for each individual service
categorised as falling 'outside the cash limit' and thereby exempt from the cash limited budget regime.
Forecast outturns are based upon actual financial performance for the first 10 months of 2015/16
together with predictions of performance, anticipated pressures and savings in the remainder of the
financial year, which have been agreed by each designated budget manager.

#### **Treasury Management**

This revenue account is forecast to achieve a favourable variance of £1,231k for the year. This reflects
the ongoing temporary windfall from the short-term interest rates currently being paid to finance
recent capital expenditure and a lower interest charge by Lancashire County Council on the Local
Government Reorganisation debt.

#### **Parking Services**

• As at Week 45 (w/e 7<sup>th</sup> February) Parking income is at £4,933k with patronage at 1,391,609. Car park patronage is up by 31,927 and income is up by £153,533 on 2014/15. On-Street Pay and Display is down on patronage by 25,460, and down on income by £35,100. The extremely challenging income target the service has means that it is £290k down on its income budget year-to-date. However, this is an improvement from month 9 due to the continuing improvement in income and represents the best position against target for a number of years.

#### **Subsidiary Companies**

• The cost to the Council of supporting the subsidiary companies is expected to be £106k less than budget due to the reducing balance payback of prudentially borrowed schemes.

#### **Concessionary Fares**

• This service is forecasting a pressure of £572k, which mainly relates to the ongoing pressure arising from increased bus patronage.

# **Land Charges**

This service is forecasting to break even during 2015/16.

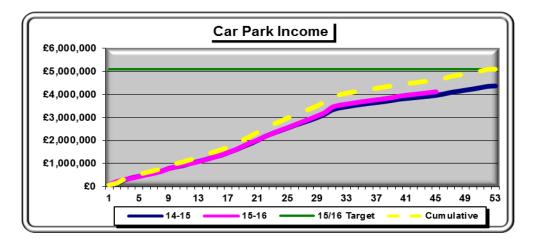
#### **New Homes Bonus**

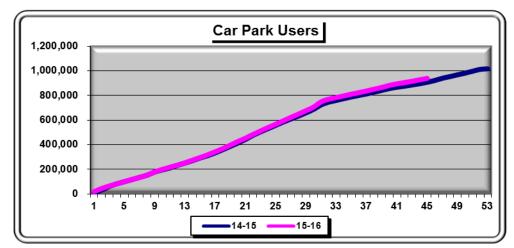
• The underspend of £142k is due to the Council's pro-rata share of the unused national funding from the 2014/15 New Homes Bonus. This is based on the Start-Up Funding Allocation.

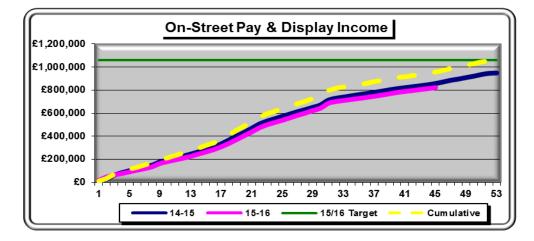
#### Summary of the revenue forecasts

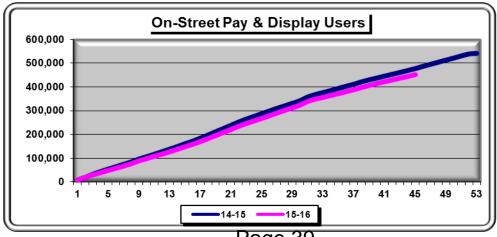
After 10 months of the financial year, the Budgets Outside the Cash Limit services are forecasting a £614k underspend.

# **Car Parking Trends**









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	Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Jan	Forecast to Year End	Forecast Variance	Notes
		£000	£000	£000	£000	£000	£000	£000	£000	
	Director Responsible for Resources									
	Property and Asset Management									
	Central Business District Phase 1	40,832	37,576	3,256	-	3,256	27	315	-	
	Office Accommodation Strategy	1,408	1,408	-	-	-	-	-	-	
	Central Business District Phase 2	4,500	12	(12)	4,500	4,488	5	500	-	
	Syndicate	1,600	1,321	(21)	-	(21)	228			
	Other Resources Schemes	586	60	176	350	526	164	262	-	
	Total Resources	48,926	40,377	3,399	4,850	8,249	424	1,128	-	
τ	Director Responsible for Adult Services									
ag	Langdale Learning Disability Centre	1,900	1,634	266	-	266	-	266	-	
Ž	Support to Vulnerable Adults - Grants	1,464	-	318	1,146	1,464	662	602	-	
Φ	o the Made Services Schemes	2,545	1,462	643	440	1,083	208	380	-	
4	Total Adult Services	5,909	3,096	1,227	1,586	2,813	870	1,248	-	
	Director Responsible for Deputy Chief Executive									
	ICT Refresh	800	-	(288)	800	512	394	118	-	
	Total Deputy Chief Executive	800	-	(288)	800	512	394	118	-	

Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Bro Forward 201
	£000	£000	£000
Director Responsible for Community and			
Environmental Services			
Anchorsholme Seawall	22,363	8,467	1
Coast Protection Studies	1,451	1,114	
Marton Mere Pumping Station & Spillway	505		
Marton Mere HLF Other Environmental Services	360 320	125 246	
Other Environmental Services	320	240	
Transport			
Blackpool/Fleetwood Tramway	99,990	89,495	1
Sintropher	1,690	2,780	(
Blackpool/Fleetwood Tramway Sintropher Tramway Emergency Works Bridges Bus and Tram Shelter Upgrade Yeadon Way	10,589	11,040	
Bridges	7,565	-	
Bus and Tram Shelter Upgrade Yeadon Way	1,077 2,520	320 2,584	
Other Transport Schemes	627	2,364	
outer manaport salienies	527		
Total Community and Environmental Services	149,057	116,171	22
·	149,037	110,171	22
Director Responsible for Governance and			
Regulatory Services			
Contatan Cours Building Monte	4 004	1.051	
Carleton Crem Building Works Registrar Scanning	1,991 83	1,854	
negistrar scarring	83		
Total Governance and Regulatory Services			
	2,074	1,854	

Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Jan	Forecast to Year End	Forecast Variance
£000	£000	£000	£000	£000	£000
11,696		13,896	9,347	2,549	
337		337	69	118	
418		505	432 94	52 90	
235 74		235 74	94 84	90	
7-7		,-	04		
10,495	_	10,495	(781)	2,921	
(1,090)		(1,090)	-	-	
(451)		(451)	(295)	-	
	2,114	2,114	854	1,260	
757 (64)		757 (64)	- (60)	-	
553		627	362	- 265	
22,960	4,475	27,435	10,106	7,255	
137	_	137	33	75	
-	83	83	38	45	
137	83	220	71	120	

Notes

Capital Schemes	Total Scheme Budget	Spend as at 31/3/15	Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Jan	Forecast to Year End	Forecast Variance	Notes
	£000	£000	£000	£000	£000	£000	£000	£000	
Director Responsible for Place									
Director Responsible for Flace									
Housing									
Cluster of Empty Homes	1,615	1,129	486	-	486	263	223	-	
Tyldesley / Rigby Rd	12,500	8,778	3,722	-	3,722	970	752	-	
Other Private Sector Housing	6	-	6	-	6	6		-	
Work towards Decent Homes Standard	4,557	2,005	220	2,332	2,552	1,204	700	-	
Queens Park Redevelopment Ph1	13,051	11,112	-	1,939	1,939	1,693	246	-	
Queens Park Redevelopment Ph2	1,950	-	-	1,950	1,950	475		-	
Other HRA	2,318	87	-	2,231	2,231	896	802	-	
Others									
College Relocation/Illuminations Depot	12,705	13,924	(1,319)	100	(1,219)	-	-	-	
Blackpool Leisure Assets Purchase	61,449	60,287	(638)	1,800	1,162	520	4	-	
LightPool	700	-	-	700	700	590	110	-	
Bonny Street Acquisition	3,200	-	-	3,200	3,200	-	-	-	
Others	89	-	89	-	89	89	-	-	
Transport									
Local Transport Plan 2014/15	1,984	1,252	732	-	732	602	130	-	
Local Transport Plan Project 30 2014/15	1,050	1,050	-	-	-	-	-	-	
Local Transport Plan 2015/16	1,923	-	-	1,923	1,923	1,091	412	-	
Local Transport Plan Project 30 2015/16	633	-	-	633	633	-	633	-	
Total Place	119,730	99,624	3,298	16,808	20,106	8,399	4,780	-	

	Capital Schemes
	Director Responsible for Childrens Services
	Devolved Capital to Schools
	Christ The King
	Christ the King PRU Refurbishment
	Westbury Feasibility Plan
	Basic Need
	Condition
τ	Collegiate/High Furlong New School
$\vec{o}$	Other Children's Schemes
Ō	
Ð	Collegiate/High Furlong New School Other Children's Schemes  Total Childrens Services
_	
7	
-	CAPITAL TOTAL
	CAFIIAL IOIAL

Total Scheme Budget	Spend as at 31/3/15
£000	£000
507	-
5,160	4,830
250	6
519	-
1,255	-
255	-
1,035	-
632	469
9,613	5,305
336,109	266,427

Budget Brought Forward 2014/15	Adjusted Capital Programme 2015/16	Total Available Budget 2015/16	Spend to Date April -Jan	Forecast to Year End	Forecast Variance
£000	£000	£000	£000	£000	£000
388	119	507	79	238	
(1,270)		(950)	79	238	
(1,270)	40	(930)	- 211		
204	519	519	70	449	
(763)		1,255	24	443	
(703)	255	255	255	_	
_	1,035	1,035	1,035		
87	76	163	86	77	
J.	, ,	103	55		
(1,354)	4,382	3,028	1,760	764	
29,379	32,984	62,363	22,024	15,413	

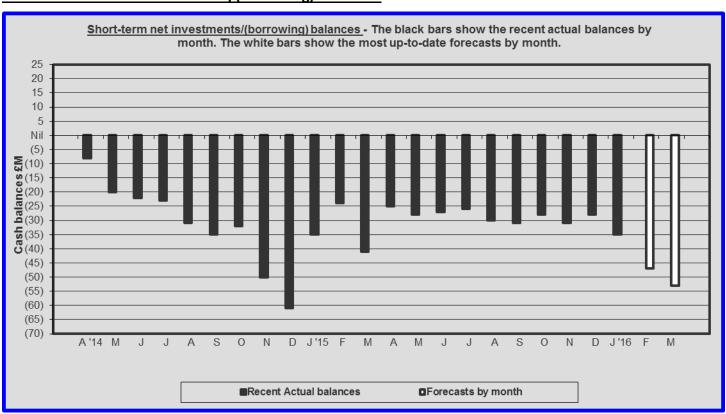
Notes

# **Blackpool Council**

# <u>Cash summary - budget, actual and forecast:</u>

			CAS	SH FLOW - SUMMARY - 15/16			
FULL YEAR	APR-JAN	APR-JAN	FEB - MAR	(*) THE CASH FLOW BUDGET IS	APR-JAN	FEB - MAR	FULL YEAR
CASH FLOW	CASH FLOW	CASH FLOW	CASH FLOW	CONSISTENT WITH THE REVENUE	MORE / (LESS)	MORE / (LESS)	MORE / (LESS)
BUDGET (*)	BUDGET (*)	ACTUAL	FORECAST	BUDGET AND THE CAPITAL	CASH	CASH	AS NOW
				PROGRAMME IN TOTAL. THE BUDGETED	ACTUAL	FORECAST	FORECAST
				CASH FLOW PHASING IS BASED ON	vs BUDGET	vs BUDGET	vs BUDGET
				DETAILED EXPECTATIONS AND PAST			
£M	£M	£M	£M	EXPERIENCE	£M	£M	£M
				RECEIPTS			
88	73	70	14	Housing Benefit & Subsidy	(3)	(1)	(4)
102	92	78	7	Council tax and NNDR	(14)	(3)	(17)
15	13	13	3	VAT	-	1	1
36	32	35	4	RSG & BRR	3	-	3
98	85	101	11	Other Grants	16	(2)	14
83	69	84	12	Other Income	15	(2)	13
-	-	131	-	MM Transactions Received	131	-	131
-	-	98	-	Receipt of Loans	98	-	98
422	364	610	51	RECEIPTS - NORMAL ACTIVITIES	246	(7)	239
				PAYMENTS			
9	7	7	2	Police & Fire	-	-	-
236	186	213	45	General Creditors	(27)	5	(22)
-	-	1	-	RSG & BRR	(1)	-	(1)
110	91	92	19	Salaries & wages	(1)	-	(1)
74	61	61	13	Housing Benefits	-	-	-
33	42	274	-	MM Transactions Paid Out	(232)	(9)	(241)
462	387	648	79	PAYMENTS - NORMAL ACTIVITIES	(261)	(4)	(265)
(40)	(23)	(38)	(28)	NET CASH FLOW IN/(OUT)	(15)	(11)	(26)
Α	В	С	D		= C less B	= D less (A-B)	

# <u>Cash - short-term net investments/(borrowing) balances:</u>



#### **Commentary on Cash Movements during the year:**

The summary on the previous page provides a comparison of the actual cash receipts and payments compared to the forecasted cash receipts and payments.

During the first 10 months of the year, the Council's net cashflow has resulted in fluctuations in short-term net investment/borrowing balances. However, overall temporary borrowing has reduced since 31<sup>st</sup> March 2015 due to the early receipt of grant income. The Council uses temporary borrowing to finance prudentially funded capital expenditure. While temporary investment rates and temporary borrowing rates are low the treasury team will delay taking any new long-term borrowing to fund planned capital expenditure. The interest charged by Lancashire County Council on the Local Government Reorganisation Debt is lower than anticipated. As a result, the delay in taking new long-term borrowing and the lower interest charge from Lancashire County Council mean that a favourable credit variance is once again forecast for 2015/16.

The chart of actual and forecast month-end balances shows temporary investment and borrowing levels throughout the year. The forecast shows the level of borrowing that may be required to cover planned capital expenditure up to 31<sup>st</sup> March 2016.

#### **Balance Sheet / Working capital:**

BALANCE SHEET 2015/2016								
LAST Y/END		CURRENT	CHANGE	NEXT Y/END				
31 Mar 15		31 Jan 16	Movement since	31 Mar 1				
Actual		Actual	31 Mar 15	Foreca				
£000s		£000s	£000s	£000				
781,767	Property, Plant and Equipment	803,791	22,024	835,00				
97	Intangible Assets	65	(32)	$\epsilon$				
20,462	Long-term Assets	19,178	(1,284)	19,00				
	Current Assets							
37,014	Debtors	33,700	(3,314)	45,00				
550	Short Term Assets Held for Sale	550	-	55				
449	Inventories and Work in Progress	563	114	25				
350	Short Term Investments	-	(350)	30				
3,224	Cash and cash equivalents	11,049	7,825	5,00				
843,913	Total Assets	868,896	24,983	905,16				
	Current Liabilities							
-	Bank Overdraft	-	-					
(52,815)	Borrowing Repayable within 12 months	(42,000)	10,815	(50,00				
(54,813)	Creditors	(55,650)	(837)	(60,00				
	Long-term Liabilities							
(88,023)	Borrowing Repayable in excess of 12 months	(88,023)	-	(95,00				
(11,347)	Capital Grants in Advance	(11,347)	-	(9,00				
(17,834)	Provisions	(24,667)	(6,833)	(15,00				
(335,926)	Other Long Term Liabilities	(335,926)	-	(310,00				
283,155	Total Assets less Liabilities	311,283	28,128	366,16				
(70,702)	Usable Reserves	(62,221)	8,481	(58,69				
(212,453)	Unusable Reserves	(249,062)	(36,609)	(307,47				
(283,155)	Total Reserves	(311,283)	(28,128)	(366,16				

#### **Commentary on the key issues:**

In order to provide a complete picture of the Council's financial performance, the above table provides a snapshot of the General Fund balance sheet as at the end of month 10. The key areas of focus are any significant movements in debtors, cash and cash equivalents, bank overdraft and creditors as these impact upon the Council's performance in the critical areas of debt recovery, treasury management and Public Sector Payments Policy.

The balance sheet has been prepared under International Financial Reporting Standards (IFRSs). Temporary investments are included within cash and cash equivalents along with bank balance and cash in hand. Usable reserves include unallocated General Fund reserves and earmarked revenue reserves. Unusable reserves are those that the Council is not able to use to provide services. This category includes reserves that hold unrealised gains and losses (for example the Revaluation Reserve), where amounts would only become available to provide services if the assets are sold.

Over the 10-month period there has been an increase in Property, Plant and Equipment of £22m and an increase in cash and cash equivalents of £7.8m, which in the main reflects the timing of the receipt of capital grants and the phasing of the capital programme.